CLARK ADVANCED LEARNING CENTER GOVERNANCE COMMITTEE MINUTES

Members Present: Vicki Davis, presiding; Susie Caron, Mark Feurer, Christa

Luna, Jose Conrado, Dr. Ed Massey, Tina Hart, Beth Gaskin, Debra Kohuth, Edith Pacacha, Sean Donahue, Andrew

Treadwell and Suzanne Parsons recording

Edith Pacacha presented to the Committee for its approval, the following 2017/18 Budget Amendments:

- a. No. 2 Fund II Clark Advanced Learning Center Current Fund, Restricted
- b. No. 1 Fund VII, Clark Advanced Learning Center PECO and Local Capital Improvement

On a motion made by Mark Feurer, seconded by Susie Caron and passed by the Committee, Budget Amendments No. 2 & 1 for 2017/18 were approved.

Edith Pacacha presented to the Committee for its approval, the 2017/18 Third Quarter Revenue & Expense Summary for Operating, PECO and Local Capital Improvement revenue funds.

On a motion made by Susie Caron, seconded by Christa Luna and passed by the Committee the 2017/18 Third Quarter Revenue & Expense Summary for Operating, PECO and Local Capital Improvement Revenue funds was approved.

Debbie Kohuth presented to the Committee for its approval, the allocation of the 2017/18 Local Capital Improvement Revenue funds.

On a motion made by Mark Feurer, seconded by Susie Caron and passed by the Committee, the allocation of the 2017/18 Local Capital Improvement Revenue funds was approved.



District Board of Trustees Clark Advanced Learning Center Governance Committee April 24, 2018 Agenda

- 1. Request approval for the following 2017/18 Budget Amendments *Edith Pacacha*
 - a. No. 2 Fund II Clark Advanced Learning Center Current Fund, Restricted
 - b. No. 1 Fund VII, Clark Advanced Learning Center PECO and Local Capital Improvement
- 2. Request approval of the 2017/18 Third Quarter Revenue & Expense Summary for Operating, PECO and Local Capital Improvement Revenue *Edith Pacacha*
- 3. Request approval for use of allocation of 2017/18 Local Capital Improvement Revenue funds *Deb Kohuth*



INDIAN RIVER STATE COLLEGE

Finance Division

Edich R. Pacacha

MEMORANDUM

TO:

District Board of Trustees

Indian River State College

FROM:

Edith R. Pacacha

Interim Vice President of Financial Services, CFO

VIA:

Edwin R. Massey, PhD.

President

DATE:

April 24, 2018

SUBJECT:

Clark Advanced Learning Center

Fiscal Year 2017-2018 Clark Operating Budget Amendment Number Two

For your approval, please find attached the Fiscal Year 2017-2018 Clark Advanced Learning Center Operating Budget Amendment Number Two.

Thank you.

BUDGET AMENDMENT REQUEST CLARK ADVANCED LEARNING CENTER CHARTER HIGH SCHOOL at Indian River State College

| Amendment Number: 2 | Fiscal Year: | 2017-2018 |
|---------------------|--------------|-----------|
| | | |

The District Board of Trustees of Indian River State College hereby approves the amendments to the Clark Advanced Learning Center budget for the fiscal year as follows:

| Fund Name: Clark Advanced Learning | <u>Cent</u> | er - Current] | Fund - | Restricted | | | | Fund | l Number: | Two |
|--|-------------|--------------------|--------|------------|----|---------------------|------------------------|------|-----------------|-----------------------|
| | | Original Budget | | ior Budget | 1 | Budget 2/31/2017 | rrent Budge acrease | | dment crease | Current Budget |
| Beginning Fund Balance | \$ | 45,341 | \$ | 2,228,825 | \$ | 2,274,166 | \$ ~ | \$ | - | \$ 2,274,166 |
| Revenues (Detail Attached) | | 1,826,313 | | 24,347 | | 1,850,660 | 12,800 | | ** | 1,863,460 |
| Total to be Accounted for | \$ | 1,871,654 | \$ | 2,253,172 | \$ | 4,124,826 | \$ 12,800 | \$ | | \$ 4,137,626 |
| | | | | | | | | | | |
| Personnel Expenses (Detail Attached) | \$ | 1,201,292 | \$ | 21,912 | \$ | 1,223,204 | \$ 12,800 | \$ | - | \$ 1,236,004 |
| Books, Categoricals, and Services (Detail Attached) | | 541,131 | | 2,435 | | 543,566 | - | | - | \$ 543,566 |
| Facilities, Capital, and Contingency (Detail Attached) | | 129,231 | | - | | 129,231 | - | | • | 129,231 |
| Ending Fund Balance | - | - | · . | 2,228,825 | | 2,228,825 | | | | 2,228,825 |
| Total to be Accounted for | \$ | 1,871,654 | | 2,253,172 | | 4,124,826 | \$ 12,800 | \$ | | \$ 4,137,626 |

Justification: To reduce categorical revenue and re-allocate expenses to other budget lines.

Certified: Edun Marroy

President

Date: 4/24/18

Clark Advanced Learning Center Charter High School at Indian River State College Budget Amendment Number 2 - Detail For the 2017-2018 Fiscal Year

| | | Original | Pri | or Budget | | Budget | Cı | irrent Budg | et Am | endment | | Current |
|---|----|-----------|-----------|-----------|----|-----------|----|-------------|-------|---------|----|-----------|
| Revenues | | Budget | Am | endments | 1 | 2/31/2017 | I | ncrease | D | ecrease | | Budget |
| State FEFP and Local Funding | \$ | 1,489,654 | \$ | 24,347 | \$ | 1,514,001 | \$ | 40,797 | \$ | - | \$ | 1,554,798 |
| State Categorical funding | | 114,747 | | ** | \$ | 114,747 | | - | | 27,997 | \$ | 86,750 |
| IRSC Operating Costs for CLARK | | 215,912 | | _ | \$ | 215,912 | | - | | - | \$ | 215,912 |
| Interest and Other Income | | 6,000 | | - | \$ | 6,000 | | *. | | - | \$ | 6,000 |
| Total Revenues | \$ | 1,826,313 | \$ | 24,347 | \$ | 1,850,660 | Ş | 40,797 | \$ | 27,997 | \$ | 1,863,460 |
| Budgeted Fund Balance Reserves | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Budgeted Fund Balance Reserves for Operating Expenses | | 45,341 | | - | \$ | 45,341 | | - | | - | \$ | 45,341 |
| Total Revenues and Fund Balance Reserves | \$ | 1,871,654 | \$ | 24,347 | \$ | 1,896,001 | \$ | 40,797 | \$ | 27,997 | \$ | 1,908,801 |
| Expenses | | | | | | | | | | . Macna | | |
| Personnel | | | | | | | | | | | | |
| Salaries | \$ | 917,984 | \$ | 20,355 | \$ | 938,339 | \$ | 11,890 | \$ | - | \$ | 950,229 |
| Benefits | | 283,308 | | 1,557 | | 284,865 | | 910 | | - | \$ | 285,775 |
| Total Personnel | \$ | 1,201,292 | \$ | 21,912 | \$ | 1,223,204 | \$ | 12,800 | \$ | - | \$ | 1,236,004 |
| Books, Supplies & Curriculum Development | | | | | | | | | | | | |
| Instructional Materials and Supplies | \$ | 10,000 | \$ | 2,435 | \$ | 12,435 | \$ | 25,023 | \$ | - | \$ | 37,458 |
| Instructional Support - Dual Enrollment Tuition | | 240,000 | | - | | 240,000 | | - | | - | \$ | 240,000 |
| Curriculum Development & Software | | 10,000 | | - | | 10,000 | | - | | 1,700 | \$ | 8,300 |
| Total Books, Supplies & Curriculum Development | \$ | 260,000 | \$ | 2,435 | \$ | 262,435 | \$ | 25,023 | \$ | 1,700 | \$ | 285,758 |
| Categoricals | | | | | | | | | | | | |
| Transportation | \$ | 16,200 | \$ | - | \$ | 16,200 | \$ | - | \$ | 10,474 | \$ | 5,726 |
| Instructional Materials | | 18,353 | | - | | 18,353 | | - | | 8,303 | \$ | 10,050 |
| Dual Enrollment Instructional Materials | | 80,194 | | - | | 80,194 | | - | | 9,220 | \$ | 70,974 |
| Total Categoricals | \$ | 114,747 | \$ | - | \$ | 114,747 | \$ | _ | \$ | 27,997 | \$ | 86,750 |
| Transportation, Services, Insurance & Development | | | | | | | | | | | | |
| Transportation | \$ | 5,000 | \$ | - | S | 5,000 | \$ | 16,874 | \$ | - | \$ | 21,874 |
| Services | | 82,475 | | - | | 82,475 | | - | | 13,900 | Ş | 68,575 |
| Insurance | | 22,000 | | - | | 22,000 | | - | | - | \$ | 22,000 |
| Professional Development | | 25,000 | | - | | 25,000 | | 1,700 | | - | \$ | 26,700 |
| Administrative Fee | | 31,909 | | - | | 31,909 | | - | | - | \$ | 31,909 |
| Total Services, Insurance & Development | \$ | 166,384 | \$ | - | \$ | 166,384 | \$ | 18,574 | \$ | 13,900 | \$ | 171,058 |
| Facilities, Capital & Contingency | | | | | | | | | | | | |
| Facility Maintenance & Utilities | \$ | 88,901 | \$ | - | \$ | 88,901 | \$ | 6,650 | \$ | - | \$ | 95,551 |
| Technology, Equipment, and Repairs | | 18,000 | | - | | 18,000 | | - | | 6,650 | Ş | 11,350 |
| Contingency | _ | 22,330 | | | | 22,330 | | - | | _ | \$ | 22,330 |
| Total Facilities, Capital & Contingency | \$ | 129,231 | \$ | - | \$ | 129,231 | \$ | 6,650 | \$ | 6,650 | \$ | 129,231 |
| Total Expenses | | 1,871,654 | <i>\$</i> | 24,347 | \$ | 1,896,001 | \$ | 63,047 | 5 | 50,247 | \$ | 1,908,801 |



Finance Division

Edith R. Pacacka

MEMORANDUM

TO:

District Board of Trustees

Indian River State College

FROM:

Edith R. Pacacha

Interim Vice President of Financial Services, CFO

VIA:

Edwin R. Massey, PhD.

President

DATE:

April 24, 2018

SUBJECT:

Clark Advanced Learning Center

Fiscal Year 2017-2018 Clark PECO and LCIR Budget Amendment Number One

For your approval, please find attached the Fiscal Year 2017-2018 Clark Advanced Learning Center PECO and Local Capital Improvement Revenue (LCIR) Budget Amendment Number One.

Thank you.

BUDGET AMENDMENT REQUEST CLARK ADVANCED LEARNING CENTER CHARTER HIGH SCHOOL at Indian River State College

| Amendment Number: 1 | Fiscal Year: | 2017-2018 |
|----------------------|----------------|-----------|
| Annenument Aumori. I | i iscai i cai. | DOI/ DOI |

The District Board of Trustees of Indian River State College hereby approves the amendements to the Clark Advanced Learning Center budget for the fiscal year as follows:

| Fund Name: Clark Advanced Learning Cen | ter - | PECO and | Lo | cal Capital II | np | provement | | | I | Fund Number | r: | Seven |
|---|-------|--------------------|----|----------------|----|----------------------|----|-------------------------|-----------|-------------------------|-----|-------------------|
| | _ | Original Budget | | Prior Budget | | Budget 12/31/2017 | | Current Bud Increase | gei | t Amendment Decrease | | Current Budget |
| Beginning Fund Balance | \$ | 212,064 | \$ | - | \$ | 212,064 | \$ | - | \$ | 47,535 | \$ | 164,529 |
| Revenues (Detail Attached) | | 66,806 | | | | 66,806 | | 336,061 | | • | | 402,867 |
| Total to be Accounted for | \$_ | 278,870 | \$ | - | \$ | 278,870 | \$ | 336,061 | \$ | 47,535 | \$_ | 567,396 |
| Expenditures (Detail Attached) | \$ | 200,735 | \$ | - | \$ | 200,735 | \$ | 352,391 | \$ | - | \$ | 553,126 |
| Fiscal Year 2017-18 Ending Fund Balance | | 78,135 | | - | | 78,135 | _ | | | 63,865 | | 14,270 |
| Total to be Accounted for | \$_ | 278,870 | \$ | • | \$ | 278,870 | \$ | 352,391 | \$ | 63,865 | \$ | 567,396 |

Justification: To amend Clark Advanced Learning Center capital outlay budget as follows: adjust PECO revenue and fund balance budget to reconcile to Fiscal Year 2017-18 Funding Allocation noted on FLDOE website; to reconcile PECO fund balance to actuals; and, to allocate revenue and expenses for receipt of the new Local Capital Improvement Revenue.

Certified:

President

Date: 4/24/18

Clark Advanced Learning Center Charter High School at Indian River State College Budget Amendment Number 1 - Detail For the 2017-2018 Fiscal Year

Charter School PECO

| PECO Revenues | | Original Budget | | Budget | | Budget /31/2017 | | rent Budg rease | , | endment Jecrease | | Current Budget |
|---|----|--------------------|----|--------|----|--------------------|----|--------------------|----|---------------------|----|-------------------|
| Fund Balance Reserves | ŝ | 212,064 | S | - | \$ | 212,064 | \$ | - | S | 47,535 | \$ | 164,529 |
| State Charter School PECO Funding | | 66,806 | • | - | , | 66,806 | ** | - | | 22,536 | \$ | 44,270 |
| Total Charter School PECO Revenues & Reserves | \$ | 278,870 | \$ | - | \$ | 278,870 | \$ | | \$ | 70,071 | \$ | 208,799 |
| PECO Expenditures | | | | | | | | | | | | |
| Fund Balance Reserves | \$ | 200,735 | \$ | - | \$ | 200,735 | \$ | - | \$ | 6,206 | Ş | 194,529 |
| Facility Renovation, Repair, and Maintenance | | - | | | | - | | - | | | \$ | - |
| Total Charter School PECO Expenditures | \$ | 200,735 | \$ | _ | \$ | 200,735 | \$ | * | \$ | 6,206 | \$ | 194,529 |
| | | | | | | | | | | | | |

Charter School Local Capital Improvement Revenue

| LCIR Revenues | , | ginal Iget | Budget | | dget 1/2017 | urrent Budg ncrease | • | ndment crease | | Current Budget |
|---|----------|---------------|---------|----|----------------|------------------------|----|------------------|----|-------------------|
| Fund Balance Reserves | \$ | - | \$ - | \$ | - | \$ - | \$ | - | \$ | - |
| State Charter School LCIR Funding | | - | | | - | 358,597 | | - | \$ | 358,597 |
| Total Charter School LCIR Revenues & Reserves | \$ | | \$ | \$ | - | \$ 358,597 | \$ | | \$ | 358,597 |
| LCIR Expenditures Fund Balance Reserves | <u> </u> | _ | | ş. | - | \$ - | \$ | | Ş | |
| Capital Expenditues | | - | - | | - | 358,597 | | - | \$ | 358,597 |
| Total Charter School LCIR Expenditures | \$ | | \$ _ | \$ | - | \$ 358,597 | \$ | | \$ | 358,597 |
| Fiscal Year 2017-18 Ending Fund Balance | \$ | _ | \$ - | \$ | | \$ _ | \$ | - | \$ | _ |



Finance Division

MEMORANDUM

TO: District Board of Trustees

Indian River State College

FROM: Edith R. Pacacha Edith R. Pacacha

Interim Vice President of Financial Services, CFO

VIA: Edwin R. Massey, PhD.

President

DATE: April 24, 2018

SUBJECT: Clark Advanced Learning Center

Fiscal Year 2017-2018 Third Quarter Revenue and Expense Summary

For your approval, please find attached the Fiscal Year 2017-2018 Clark Advanced Learning Center, Operating, PECO, and Local Capital Improvement Revenue (LCIR) Third Quarter Revenue and Expense Summary.

Thank you.

Clark Advanced Learning Center Charter High School at Indian River State College

Summary of Revenues and Expenses - Operating Fund (Unaudited) For the Period Ending March 31, 2018

| | | Original Budget FY 17/18 | Budget endments | • | Current Operations Budget | R | ear-to-Date evenues & Expenses | emaining Budget Balance | Percentage Budget Remaining |
|---|---------------------|--------------------------------|--------------------|-----|---------------------------------|----|--------------------------------------|-------------------------------|-----------------------------------|
| Revenues | | , . | | | 8 | | K. | | 8 |
| State FEFP and Local | \$ | 1,489,654 | \$ 65,144 | \$ | 1,554,798 | Ş | 1,181,160 | \$ 373,638 | 24% |
| State Categorical Funding | | 114,747 | (27,997) | \$ | 86,750 | | 64,963 | 21,787 | 25% |
| IRSC Operating Expense Contribution | | 215,912 | - | \$ | 215,912 | | 161,934 | 53,978 | 25% |
| Interest and Other Income | | 6,000 | | \$ | 6,000 | | (2,723) | 6,000 | 100% |
| Total Revenues | \$ | 1,826,313 | \$ 37,147 | _\$ | 1,863,460 | \$ | 1,405,334 | \$ 455,403 | 24% |
| Budgeted Fund Balance Reserves for Operating Expenses | | 45,341 | - | \$ | 45,341 | | - | 45,341 | 100% |
| Total Revenues and Fund Balances Reserves | \$ | 1,871,654 | \$ 37,147 | \$ | 1,908,801 | \$ | 1,405,334 | \$ 500,744 | 26% |
| Expenses | Norman and a second | | | | | | | | |
| Personnel | | | | | | | | | |
| Salaries | \$ | 917,984 | \$ 32,246 | \$ | 950,230 | \$ | 687,288 | \$ 262,942 | 28% |
| Benefits | | 283,308 | 2,466 | \$ | 285,774 | | 192,219 | 93,555 | 33% |
| Total Personnel | \$ | 1,201,292 | \$ 34,712 | \$ | 1,236,004 | \$ | 879,507 | \$ 356,497 | 29% |
| Books, Supplies & Curriculum | | | | | | | | | |
| Instructional Books, Materials and Supplies | \$ | 10,000 | \$ 27,458 | Ş | 37,458 | \$ | 25,842 | \$ 11,616 | 31% |
| Instructional Support | | 240,000 | - | \$ | 240,000 | | 229,603 | 10,397 | 4% |
| Curriculum Development & Software | | 10,000 | (1,700) | \$ | 8,300 | | 3,326 | 4,974 | 60% |
| Total Books, Supplies & Curriculum | \$ | 260,000 | \$ 25,758 | \$ | 285,758 | \$ | 258,771 | \$ 26,987 | 9% |
| (oricals | | | | | | | | | |
| Transportation | \$ | 16,200 | \$ (10,474) | \$ | 5,726 | \$ | 5,726 | \$ - | 0% |
| Instructional Materials | | 18,353 | (8,303) | \$ | 10,050 | | 10,050 | - | 0% |
| Dual Enrollment Instructional Materials | | 80,194 | (9,220) | \$ | 70,974 | | 70,974 | - | 0% |
| Total Categoricals | \$ | 114,747 | \$ (27,997) | \$ | 86,750 | \$ | 86,750 | \$ - | 0% |
| Services, Insurance & Development | | | | | | | | | |
| Transportation | \$ | 5,000 | \$ 16,874 | \$ | 21,874 | \$ | 6,802 | \$ 15,072 | 69% |
| Services | | 82,475 | (13,900) | \$ | 68,575 | | 45,250 | \$ 23,325 | 34% |
| Insurance | | 22,000 | - | \$ | 22,000 | | 7,058 | \$ 14,942 | 68% |
| Professional Development | | 25,000 | 1,700 | \$ | 26,700 | | 9,061 | \$ 17,639 | 66% |
| Administrative Fee | | 31,909 | - | \$ | 31,909 | | 23,863 | \$ 8,046 | 25% |
| Total Services, Insurance & Development | \$ | 166,384 | \$ 4,674 | \$ | 171,058 | \$ | 92,034 | \$ 79,024 | 46% |
| Facilities, Capital & Contingency | | | | | | | | | |
| Facility Maintenance & Utilities | \$ | 88,901 | \$ 6,650 | \$ | 95,551 | \$ | 56,699 | \$ 38,852 | 41% |
| Technology, Equipment, and Repairs | | 18,000 | (6,650) | \$ | 11,350 | | 4,499 | 6,851 | 60% |
| Contingency | | 22,330 | - | \$ | 22,330 | | - | 22,330 | 100% |
| Total Facilities, Capital & Contingency | \$ | 129,231 | \$ - | \$ | 129,231 | \$ | 61,198 | \$ 68,033 | 53% |
| Total Expenses | \$ | 1,871,654 | \$ 37,147 | \$ | 1,908,801 | \$ | 1,378,260 | \$ 530,541 | 28% |

Clark Advanced Learning Center Charter High School at Indian River State College Summary of Revenues and Expenses - PECO and Local Capital Improvement Revenue For the Third Quarter Ended 03/31/2018

Charter School PECO

| | | Original PECO Budget | | Budget nendments | | Current PECO Budget | Re | ur-to-Date venues & penditures | | emaining Budget Balance | Percentage Budget Remaining |
|---|-----------|----------------------------|----|---------------------|----|---------------------------|----|--------------------------------------|----|-------------------------------|-----------------------------------|
| PECO Revenues and Fund Balance | \$ | 212,064 | • | (47,535) | • | 164,529 | ŝ | | \$ | 164,529 | 100% |
| Beginning Fund Balance Estimated State Charter School PECO Funding | ¢ | 66,806 | â | (22,536) | â | 44,270 | پ | 28,213 | ڊ | 16,057 | 36% |
| Total Charter School PECO Revenues & Fund Balance Re | <i>\$</i> | 278,870 | \$ | (70,071) | \$ | 208,799 | \$ | 28,213 | \$ | 180,586 | 86% |
| PECO Expenditures Facility Renovation, Repair, and Maintenance | S | 200,735 | S | (6,206) | \$ | 194,529 | | 61,213 | \$ | 133,316 | 69% |
| Total Charter School PECO Expenditures | \$ | 200,735 | | (6,206) | | 194,529 | \$ | 61,213 | \$ | 133,316 | 69% |
| | | | | | | | | | | | |
| Estimated Charter School PECO Ending Fund Balance | | | | | | | | | | | |
| Estimated Charter School PECO Ending Fund Balance Ending Fund Balance | \$ | 78,135 | \$ | (63,865) | \$ | 14,270 | \$ | - | \$ | 14,270 | 100% |

Charter School Local Capital Improvement

| | Origin LCII Budg | ₹ | Budget nendments | | Current LCIR Budget | Re | ur-to-Date venues & penditures |] | emaining Budget Balance | Percentage Budget Remaining |
|--|------------------------|------|---------------------|----------|---------------------------|----------|--------------------------------------|----|-------------------------------|-----------------------------------|
| LCIR Revenues and Fund Balance | _ | | | | , | | | | | |
| Beginning Fund Balance | \$ | - \$ | - | \$ | - | | | \$ | - | 0% |
| Estimated State Charter School LCIR Funding | | - | 358,597 | | 358,597 | | 358,597 | | - | 0% |
| Total Charter School LCIR Revenues & Fund Balance Res | \$ | - \$ | 358,597 | \$ | 358,597 | \$ | 358,597 | 5 | - | 0% |
| | | | | | | | | | | |
| LCIR Expenditures Capital Expenditures | \$ | - \$ | 358,597 | \$ | 358,597 | \$ | - | S | 358,597 | 100% |
| | \$ \$ | - \$ | 358,597 358,597 | \$ \$ | 358,597 358,597 | \$ \$ | - | \$ | 358,597 358,597 | 100% |
| Capital Expenditures | \$ | | - | | | - | | | | |
| Capital Expenditures Total Charter School LCIR Expenditures | \$ \$ | | - | | | - | | | | |



located at

Indian River State College Chastain Campus 2400 S.E. Salerno Road • Stuart, FL 34997 • Phone 772-419-5750

MEMORANDUM

TO:

Edwin R. Massey, Ph.D.

President

FROM:

Debra L. Kohuth Seln a L. Kohnt &

Executive Director, Clark Advanced Learning Center

Elizabeth Gaskin Gulderen Provost, Martin County-Chastain Campus

VIA:

Tina Hart, Ph.D.

Vice President of Enrollment and Student Services

DATE:

April 17, 2018

RE:

Requested Use of Local Capital Improvement Revenue (LCIR) Funds

The Florida Department of Education has informed us that the Clark's 2017-18 allocation of Local Capital Improvement Revenue (LCIR) funds is \$358,597. We recommend Board approval to utilize the LCIR funds for facility improvements totaling \$198,241 as noted below:

Facility Upgrades to Building D - Clark Advanced Learning Center:

- 1. Interior Lighting Upgrade for functionality and energy savings
- 2. Full Flooring Replacement of first floor

Thank you for your consideration of this recommendation.